International Container Terminal Services Inc.

2Q 2026 Investors' Briefing

August 3, 2026

Recent Updates

VICT sub-lease extension
June 2026

Acquisition of CRAGEA
July 2026

MICT concession renewal
July 2026

Acquisition of ATU12 and ATU18
July 2026

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Basra Gateway Terminal (BGT)

Basra, Iraq

January 2026

Basra Gateway Terminal (BGT)

Basra, Iraq

July 2026

International Container Terminal Services Inc.

Consolidated Financial & Operational Highlights

	VOLUME	YIELD	REVENUE	EBITDA	NET INCOME*	RECURRING NI*
2Q 2026	+15% 4.0M TEUs	+10% US$232	+25% US$959M	+23% US$614M EBITDA margin 64%	+21% US$296M Diluted EPS +23%	+21% US$296M
1H 2026	+16% 8.1M TEUs	+10% US$231	+27% US$1.9B	+24% US$1.2B EBITDA margin 64%	Diluted EPS +22% US$590M Diluted EPS +23%	+25% US$605M

- Double-digit volume growth driven by new terminals, complemented by positive organic volume growth despite the disruption at BGT in Basra, Iraq, and continued yield expansion, fueling robust revenue growth
- Continued margin resilience from organic operations partially offsets margin dilution due to Basra, Iraq and newly acquired terminals, supporting overall profitability
- Globally diversified, consumption-driven O&D portfolio, underpinned by strong operating fundamentals, continues to deliver resilient earnings growth

Note: * Net Income attributable to equity holders

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Yearly and Quarterly Results

(In US$ million except Volume, Yield & EBITDA margin)	FY2021	FY2022	FY2023	FY2024	FY2025	1Q 2025	2Q 2025	3Q 2025	4Q 2025	1Q 2026	2Q 2026
Volume (in TEU '000)	*11,163*	*12,216*	*12,749*	*13,067*	*14,501*	3,472	3,517	3,698	3,814	4,085	4,031
Gross Revenues	*1,865*	*2,243*	*2,388*	*2,740*	*3,235*	745	765	828	897	961	959
Yield[1] (in US$)	*165*	*180*	*182*	*204*	*218*	209	212	219	230	230	232
Port Fees	*203*	*222*	*220*	*233*	*283*	68	70	71	75	81	77
Operating Expenses	*523*	*612*	*663*	*727*	*807*	188	194	204	221	262	268
Opex per TEU	*47*	*50*	*52*	*56*	*56*	54	55	55	58	64	66
EBITDA	*1,139*	*1,409*	*1,506*	*1,779*	*2,144*	490	501	553	601	618	614
EBITDA Margin	*61%*	*63%*	*63%*	*65%*	*66%*	66%	66%	67%	67%	64%	64%
Net Income[2]	*429*	*618*	*512*	*850*	*1,048*	240	244	268	297	294	296
Recurring Net Income[2]	*443*	*634*	*677*	*831*	*1,048*	240	244	268	297	308	296

Note: [1] Yield or Revenue per TEU excluding predominantly non-containerized terminals [MMT, KMT, BIPI, EJMT and HIPS (until August 2022)]
[2] Net Income attributable to equity holders

Highest Full Year and Quarterly result

2nd Highest Quarterly result

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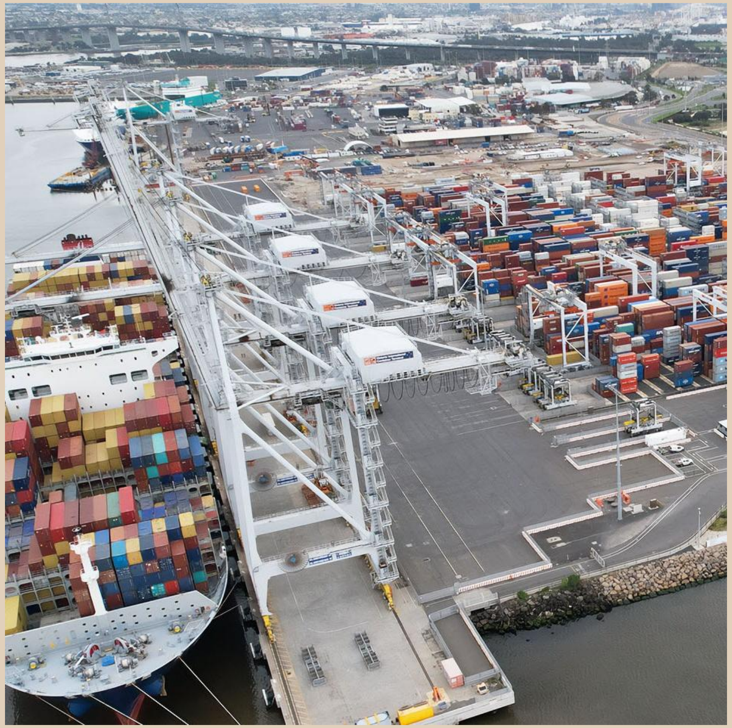
Agenda

Recent Financial Performance

Liquidity and Capital Resources



Questions and Answers

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Recent Financial Performance

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Consolidated P&L Highlights

2Q 2025	2Q 2026	% Change	(In US$ '000, except Volume and EPS)	1H 2025	1H 2026	% Change
3,517,162	**4,030,857**	**+15%**	**Volume** (in TEU)	6,989,075	**8,115,758**	**+16%**
764,628	**958,726**	**+25%**	**Gross Revenues from Port Operations**	1,510,048	**1,919,837**	**+27%**
194,067	**267,532**	**+38%**	**Cash Operating Expenses**	381,727	**529,341**	**+39%**
500,944	**613,704**	**+23%**	**EBITDA**	990,536	**1,231,568**	**+24%**
66%	**64%**		**EBITDA Margin**	66%	**64%**	
43,785	**42,682**	**-3%**	**Financing Charges and Other Expenses**	87,806	**103,022**	**+17%**
244,305	**296,413**	**+21%**	**Net Income Attributable to Equity Holders**	483,841	**589,983**	**+22%**
0.119	**0.146**	**+23%**	**Diluted EPS**	0.235	**0.289**	**+23%**

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Recurring Net Income

(In US$ '000)

	1H 2025	1H 2026	% Change
Net Income Attributable to Equity Holders	483,841	**589,983**	**+22%**
Non-recurring charge on:			
Disposal of YICT in China	-	**14,704**	
Recurring Net Income Attributable to Equity Holders	483,841	**604,687**	**+25%**

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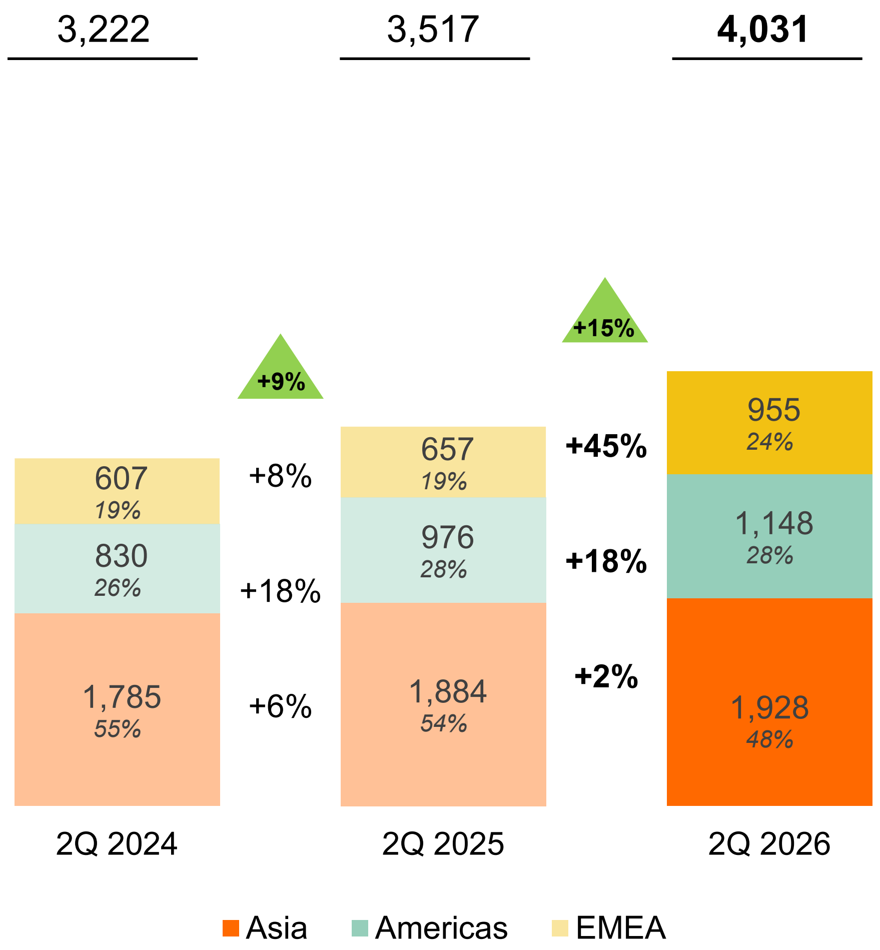
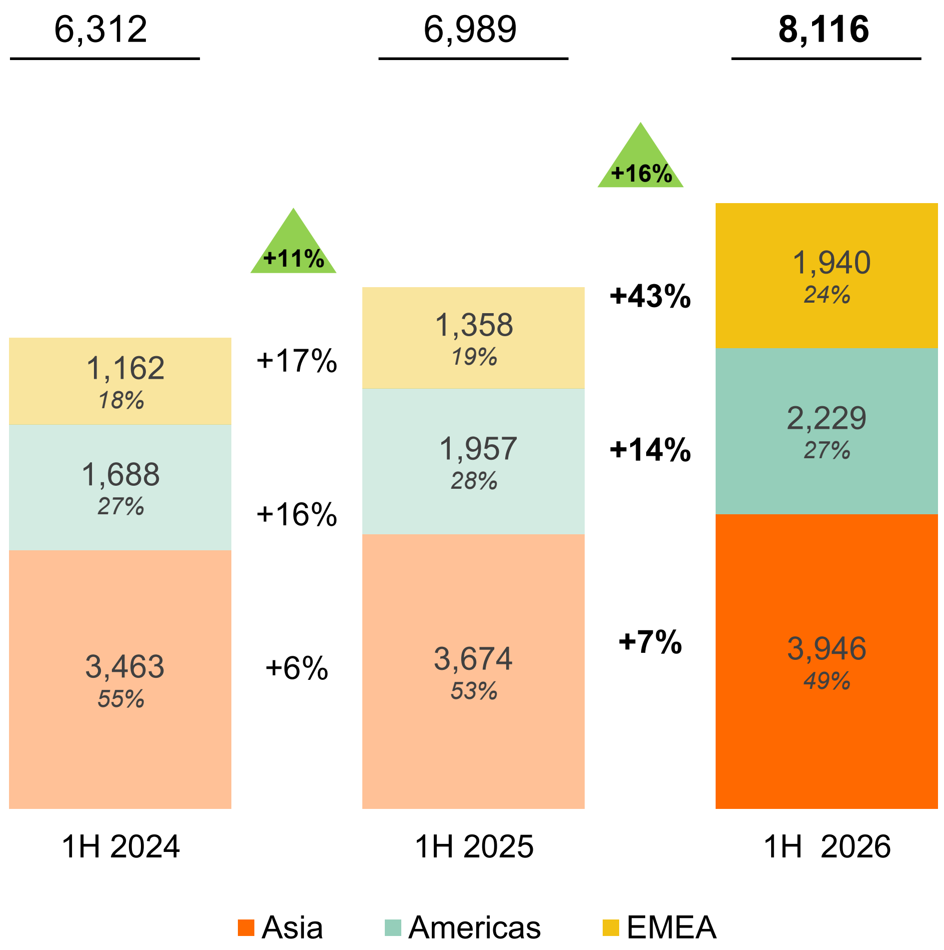
Consolidated Volume

Second Quarter
(in '000 TEUs)



First Half
(in '000 TEUs)



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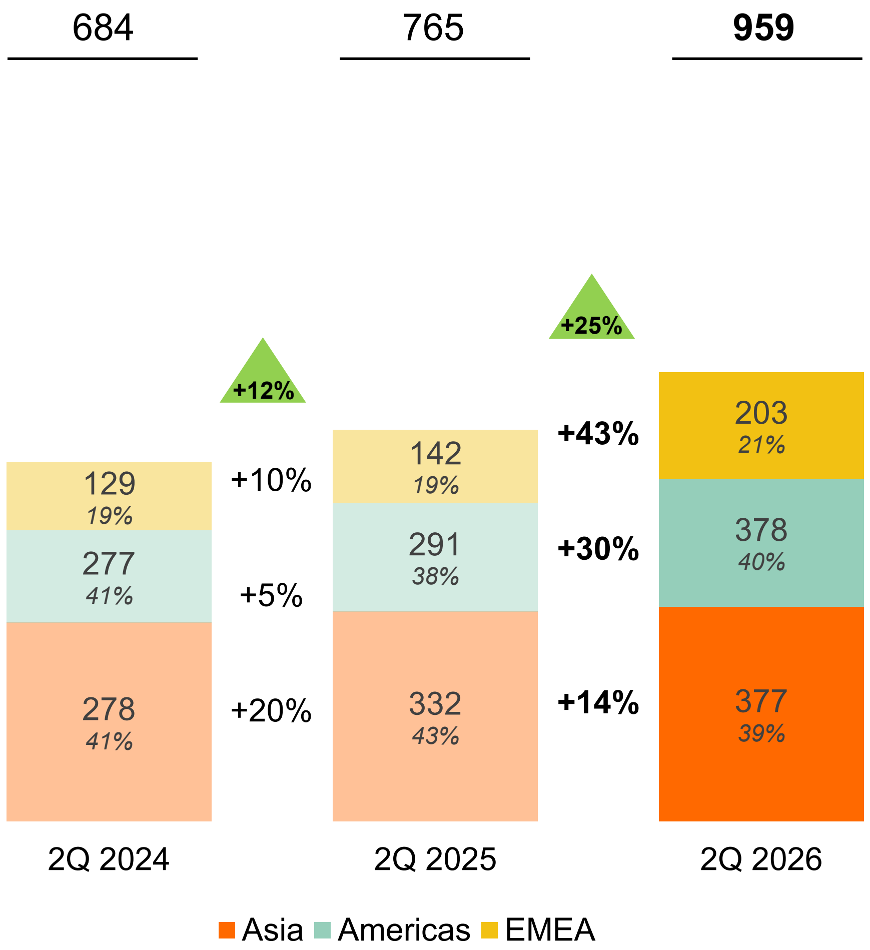
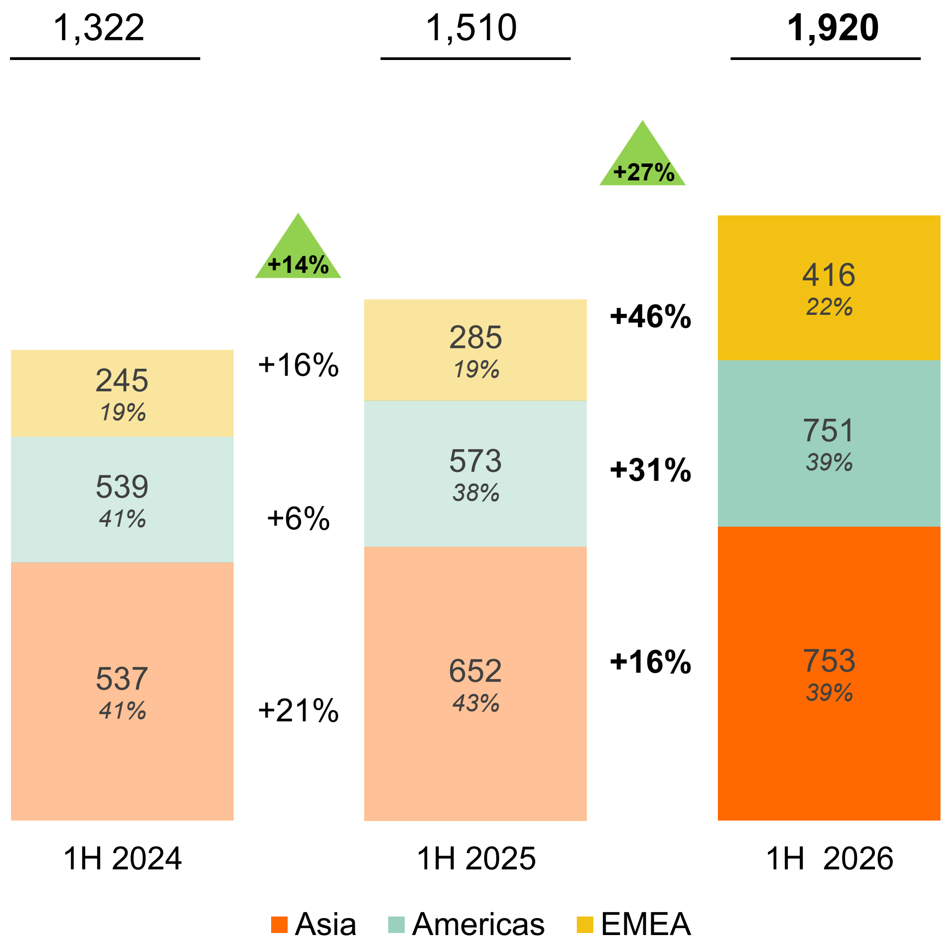
Consolidated Revenue

Second Quarter
(in US$ millions)



First Half
(in US$ millions)



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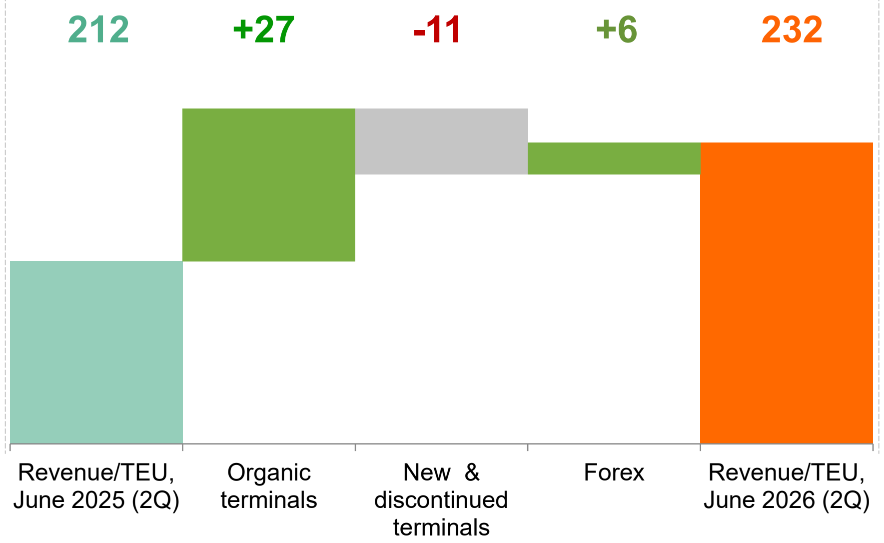
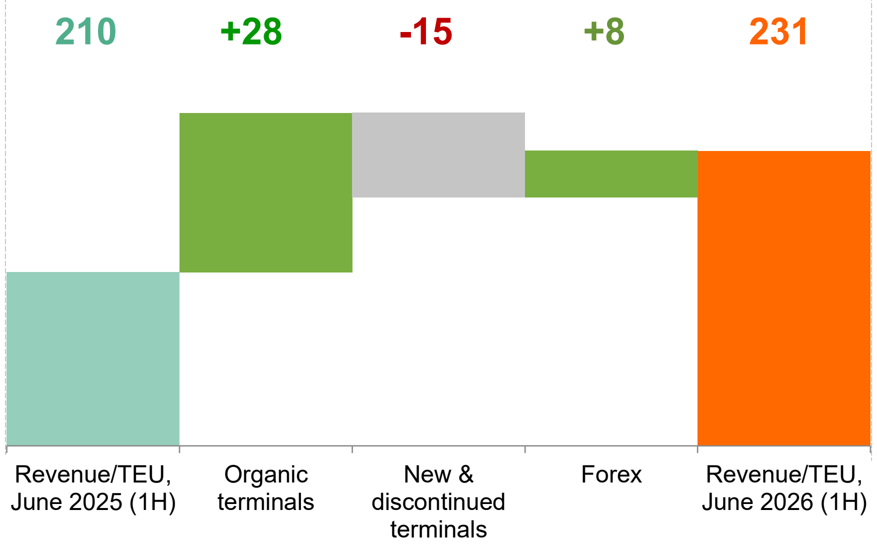
Revenue/TEU Analysis

2Q 2025	2Q 2026	% Change		1H 2025	1H 2026	% Change
3,517	**4,031**	+15%	**Volume** (TEUs '000)	6,989	**8,116**	+16%
745,032	**937,139**	+26%	**Revenues** (US$ '000)	1,469,719	**1,878,148**	+28%
212	**232**	+10%	**Revenue / TEU** (US$)	210	**231**	+10%

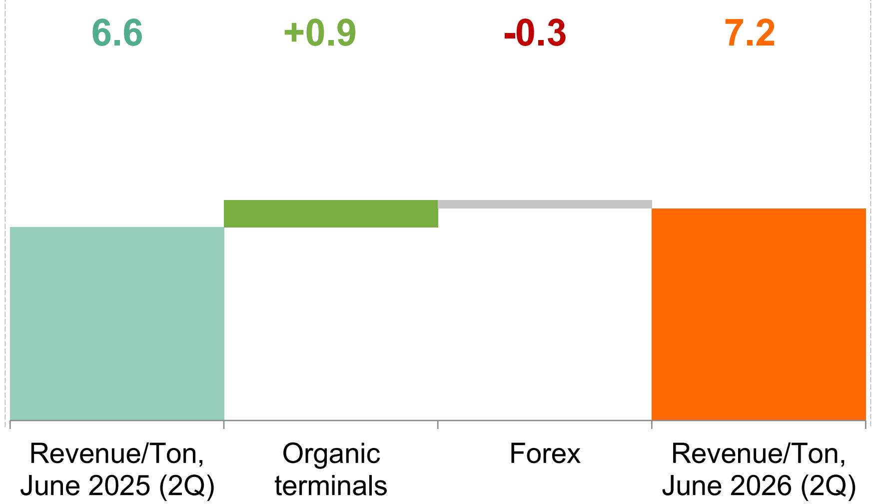


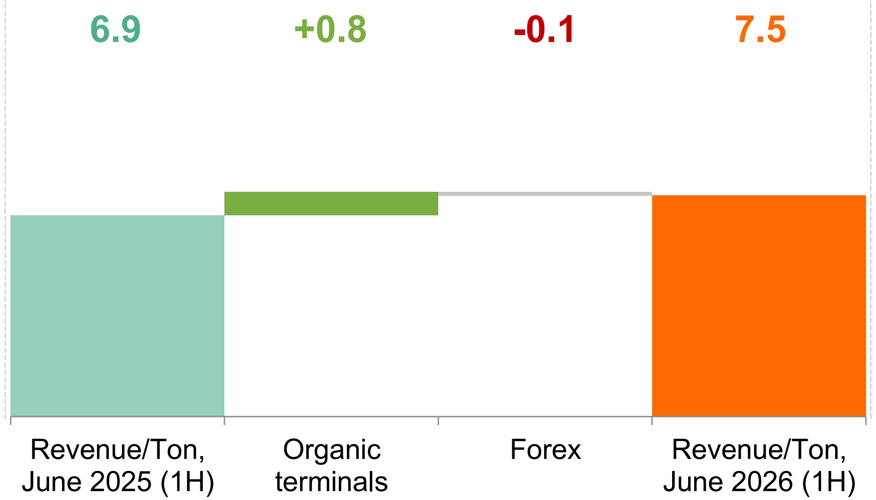


Note: Revenue per TEU excluding predominantly non-containerized terminals (MMT, KMT, BIPI and EJMT)

Revenue/Ton Analysis (non-containerized terminals)

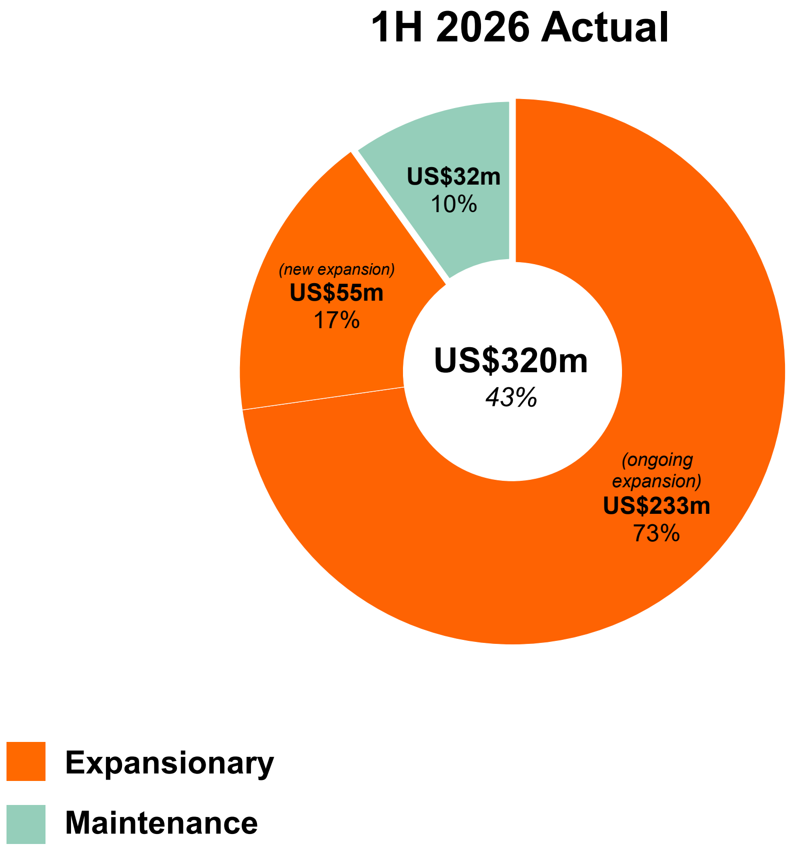
2Q 2025	2Q 2026	% Change		1H 2025	1H 2026	% Change
2,979	**2,991**	+0.4%	**Volume** (Tons '000)	5,884	**5,540**	-6%
19,596	**21,587**	+10%	**Revenues** (US$ '000)	40,329	**41,689**	+3%
6.6	**7.2**	+10%	**Revenue / Ton** (US$)	6.9	**7.5**	+10%

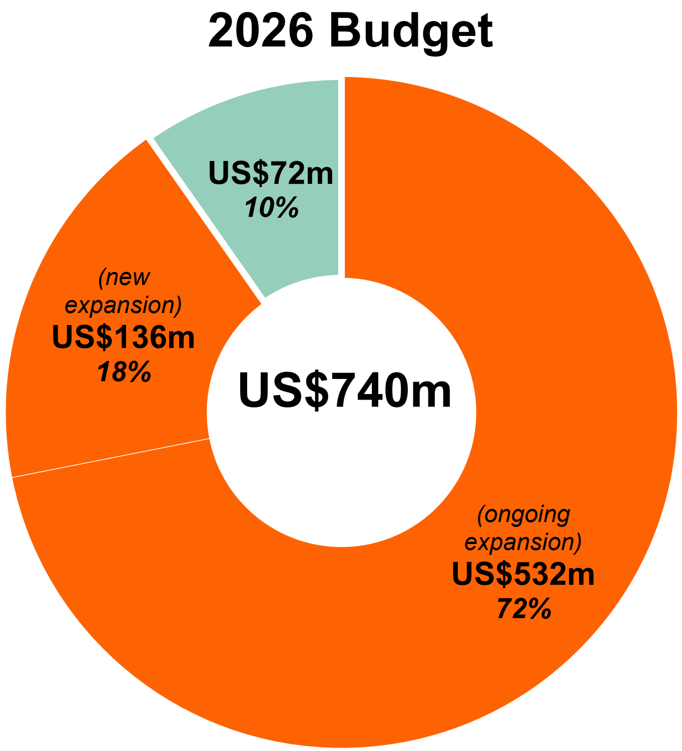




Note: Revenue per Ton includes predominantly non-containerized terminals (MMT, KMT, BIPI and EJMT)

Capital Expenditure





Total additional capacity

3 million TEUs

over the next 3 years

Major expansions include:

- MICT
- MNHPI
- MCT
- SLCT
- ICTSI Rio
- IDRC
- CMSA
- OPC
- VICT
- CGSA

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Liquidity and Capital Resources

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Balance Sheet Summary

Balance Sheet Highlights

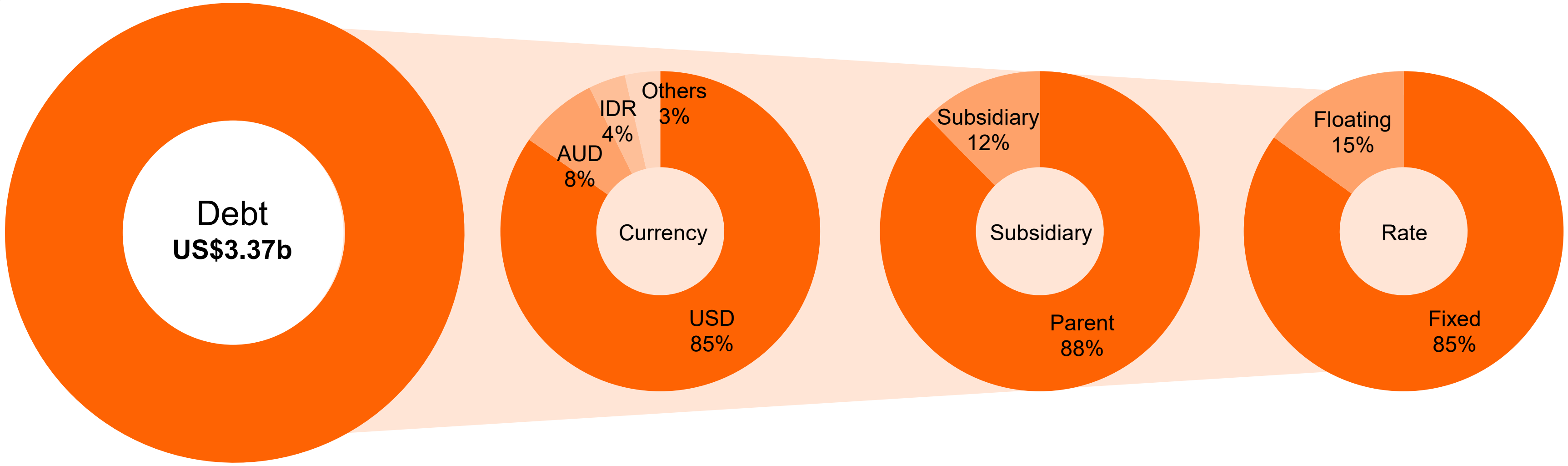
(In US$ million)	Dec 31, 2025	Jun 30, 2026
Total Assets	9,077	**10,368**
Total Liabilities	6,596	**7,912**
Total Equity	2,481	**2,456**

Debt Ratios

	Dec 31, 2025	Jun 30, 2026
Gearing: Debt/SHE	1.27	**1.37**
Current Ratio: Current Assets/Current Liab.	1.42	**1.51**
Covenant Leverage Ratio: Debt/EBITDA	1.47	**1.40**

Debt Securities Profile

As of Jun 30, 2026



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Cost of External Funding

(In US$' 000)

	1H 2025	1H 2026	% Change
Financing Charges	83,885	**89,181**	**+6%**
▪ Interest Expense on Loans/Bonds	66,244	77,924	+18%
▪ Perpetual Securities distribution	7,450	5,174	-31%
▪ Amortization of Debt Issue Cost	5,363	3,693	-31%
▪ DST/WHT	4,828	2,390	-51%

	FY 2025	1H 2025	1H 2026	% Change
Average Outstanding Debt & Perp Balance	2,952,646	2,952,116	**3,464,301**	**+17%**
Average Remaining Tenor (Debt & Perp)	4.4 yrs.	4.4 yrs.	**5.1 yrs.**	
Average Cost of Financing (post CIT)	4.1% p.a.	4.3% p.a.	**3.9% p.a.**	

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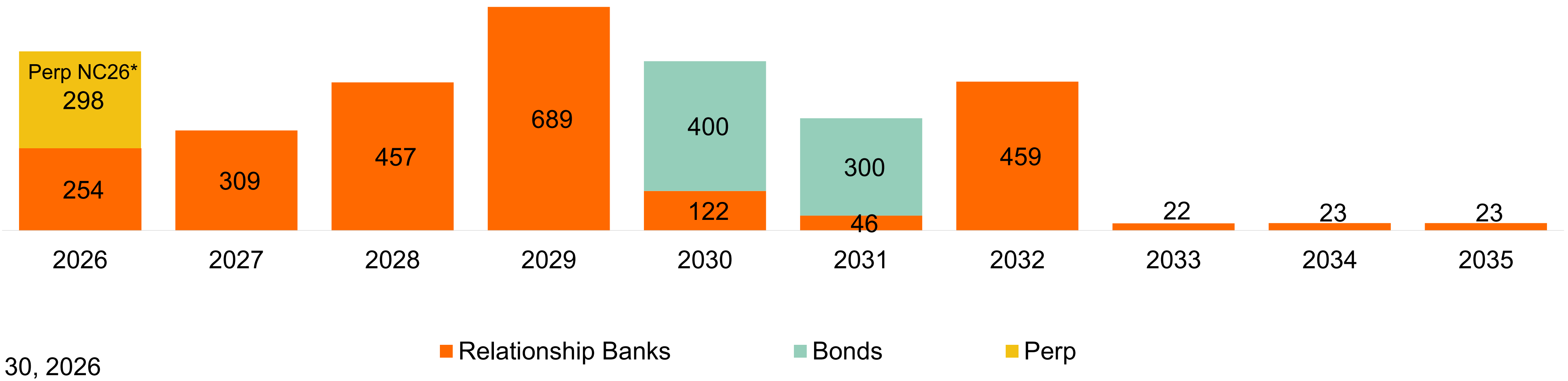
Principal Redemption Profile

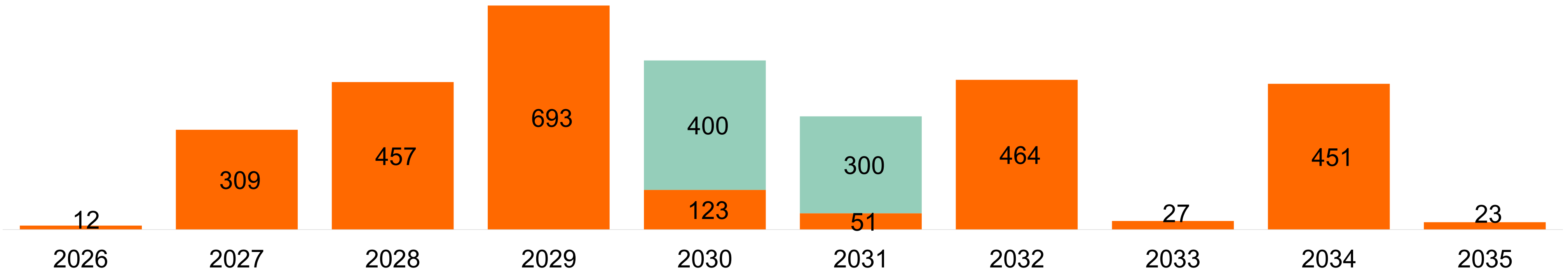
As of Mar 31, 2026

(In US$ million)



As of Jun 30, 2026

(In US$ million)



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Summary

- Organic portfolio continues to drive positive volume, revenue and earnings growth; concession renewals further extending average remaining concession life to 22+ years
- Newly acquired terminals delivering sequential quarterly improvement, providing an increasing contribution to volume, revenue and earnings growth
- Resilient cash flow and a robust balance sheet provide the capacity to pursue growth opportunities while maintaining financial discipline
- Potential upside from growth drivers over the short-, medium- and long- term

03

Questions and Answers

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Thank you

Aug 3, 2026